

GREATER GIYANI MUNICIPALITY

SDBIP

2010/2011



*"A Municipality where environmental sustainability,
tourism and agriculture thrive for economic growth"*

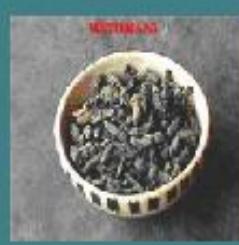
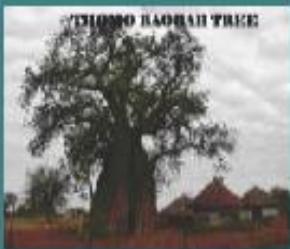


Table of Contents	
Introduction	3
Legislation	3
Methodology and Contents	4
Strategic Vision, Mission and Strategy Map	5
Votes and Operational Objectives	6
Revenue and Expenditure by Municipal Vote	7
Revenue and Expenditure Standard Classification	8
Capital Expenditure - Municipal Vote	9
Capital Expenditure - Standard Classification	10
Cash flow	11
Capital Worksplan	13
Capital Projects Quarterly Outputs	15
Programme Quarterly Outputs	21
Operational Initiatives Quarterly Outputs	29
Strategic Key Performance Indicators	
- KPA 1: Municipal Transformation and Organisational Development	34
- KPA 2: Basic Service Delivery	34
- KPA 3: Local Economic Development	35
- KPA 4: Municipal Financial Viability and Management	36
- KPA 5: Good Governance and Public Participation	37
Institutional Key Performance Indicators	
- KPA 1: Municipal Transformation and Organisational Development	38
- KPA 2: Basic Service Delivery	41
- KPA 3: Local Economic Development	44
- KPA 4: Municipal Financial Viability and Management	44
- KPA 5: Good Governance and Public Participation	46
Approval	52

Introduction	<p>The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA).</p> <p>In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."</p> <p>As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan.</p> <p>The SDBIP serves as the commitment by the Municipality, which includes the administration, council and community, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and these are implemented by the administration over the next twelve months.</p> <p>The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections.</p> <p>Circular 13 further suggests that "the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councillors, municipal manager, senior managers and community."</p> <p>The purpose of the SDBIP is to monitor the execution of the budget, performance of senior management and achievement of the strategic objectives set by council. It enables the municipal manager to monitor the performance of senior managers, the mayor to monitor the performance of the municipal manager, and for the community to monitor the performance of the municipality.</p> <p>In the interests of good governance and better accountability, the SDBIP should therefore determine and be aligned with the performance agreements of the municipal manager and senior managers.</p> <p>The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA).</p> <p>In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."</p>
Legislation	<p>According to the Municipal Finance Act (MFMA) the definition of a SDBIP is:</p> <p>'service delivery and budget implementation plan' means a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-</p> <ul style="list-style-type: none"> (a) projections for each month of- <ul style="list-style-type: none"> (i) revenue to be collected, by source; and (ii) operational and capital expenditure, by vote; (b) service delivery targets and performance indicators for each quarter; <p>Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.</p> <p>The following National Treasury prescriptions as minimum requirements that must form part of the SDBIP are applicable to the Municipality :</p> <ul style="list-style-type: none"> (1) Monthly projections of revenue to be collected by source (2) Monthly projections of expenditure (operating and capital) and revenue for each vote * (3) Quarterly projections of service delivery targets and performance indicators for each vote (4) Ward information for expenditure and service delivery (5) Detailed capital works plan broken down by ward for three years <p>* Section 1 of the MFMA defines a "vote" as:</p> <ul style="list-style-type: none"> a one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and b) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned

Methodology and Content	<p>National Treasury directives are clear on the contents and methodology to derive at the SDBIP. As a first step, the IDP objectives need to be quantified and related into key performance indicators. The budget is aligned to the objectives, projects and activities to enable the SDBIP to serve as monitoring tool for service delivery.</p> <p>The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery targets and time frames. Top Management is held accountable for the implementation of the consolidated projects and Key Performance Indicators. From the consolidated information, top management is expected to develop the next level of detail by breaking up outputs into smaller outputs and then linking and assigning responsibility to middle-level and junior managers.</p> <p>Circular 13 highlights the following components applicable to a Municipality, to be presented in the SDBIP:</p> <ol style="list-style-type: none"> 1. Monthly projections of revenue to be collected for each source 2. Monthly projections of expenditure (operating and capital) and revenue for each vote 3. Quarterly projections of service delivery targets and performance indicators for each vote 4. Ward information for expenditure and service delivery 5. Detailed capital works plan over three years. <p>Greater Giyani Municipality has incorporated these components into their SDBIP as follows:</p> <ol style="list-style-type: none"> 1. Monthly projects of revenue to be collected for each source and monthly projections of expenditure for each vote 2. Quarterly projections of service delivery targets and performance indicators 3. Projects and initiatives per vote 4. Detailed capital works plan indicating wards where projects are going to be implemented <p>The SDBIP of the Greater Giyani Municipality consists of Strategic Objectives derived from the IDP that are aligned with the strategic intent of the organisation. Strategic indicators with targets are set to measure the objectives are included in the SBIP. Strategic Indicators and Objectives Projects and activities are aligned to the indicators with quarterly targets, time-frame and budget assigned to each.</p> <p>The Strategic Indicators give rise to the Institutional Indicators for which the Municipal Manager and Directors will take responsibility. These indicators will form part of the Performance Agreements and Plans of Senior Management. Indicators are assigned quarterly targets and responsibilities to monitor performance.</p> <p>Derived from this, the next layer is developed, whereby the details with responsibilities for the next level of management is outlined and forms part of the Lower SDBIP. This lower SDBIP is a management tool for the S55 Managers and need not be made public and is a separate document for each internal department.</p>
-------------------------	--

Vision and Mission	<p>The strategic vision of the organisation sets the long term goal the Municipality wants to achieve. Greater Giyani Municipality's vision is one that "wishes" for access of basic services to all, where a strong economy exists. The vision is:</p> <p>"A Municipality where environmental sustainability, tourism and agriculture thrive for economic growth"</p> <p>The strategic Mission Speaks about how the vision of the organisation will be achieved.</p> <p>"A democratic and accountable municipality that ensures the provision of services through sound environmental management practices, local economic development and community participation"</p>
Strategy map	<p>The Strategy Map depicts the Strategic Objectives on how Greater Giyani Municipality will be able to achieve its vision. These objectives were positioned in terms of the Balanced Scorecard Perspectives being: Learning and Growth; Institutional Processes; Finance and Community Satisfaction. All operational outputs (projects, initiatives and process) as contained within the SDBIP are aligned to the attainment of one or more of these objectives.</p>

A municipality where environmental sustainability, tourism and Agriculture thrive for economic growth

The diagram illustrates the Balanced Scorecard Strategy Map with four perspectives and their corresponding Key Performance Indicators (KPIs):

- PERSPECTIVES (Vertical Axis):**
 - Community Satisfaction (Top)
 - Finances (Second from Top)
 - Institutional Processes (Third from Top)
 - Learning and Growth (Bottom)
- KPIs (Horizontal Axis):**
 - Ensure quality of life for all (Community Satisfaction)
 - Grow the economy And reduce unemployment (Finances)
 - Become financially viable (Institutional Processes)
 - Good Governance And Organisational Excellence (Institutional Processes)
 - Sustainable services And infrastructure development (Institutional Processes)
 - Improved Human Resources (Learning and Growth)
 - Spatial planning, Rural development and Environmental Management (Learning and Growth)
- Relationships:** Arrows indicate a clockwise flow of relationships between the KPIs across the perspectives. There are also feedback loops within each perspective.

```

graph TD
    subgraph CS [Community Satisfaction]
        CS_EQL[Ensure quality of life for all] --> GEU[Grow the economy And reduce unemployment]
        GEU --> BFV[Become financially viable]
        BFV --> GGOE[Good Governance And Organisational Excellence]
        GGOE --> SSID[Sustainable services And infrastructure development]
        SSID --> IHR[Improved Human Resources]
        IHR --> SPRE[Spatial planning, Rural development and Environmental Management]
        SPRE --> CS_EQL
    end

    subgraph F [Finances]
        GEU
        GEU --> BFV
        BFV --> GGOE
        GGOE --> SSID
        SSID --> IHR
        IHR --> SPRE
        SPRE --> GEU
    end

    subgraph IP [Institutional Processes]
        BFV
        GGOE
        GGOE --> SSID
        SSID --> IHR
        IHR --> SPRE
        SPRE --> BFV
    end

    subgraph LG [Learning and Growth]
        GGOE
        SSID
        IHR
        SPRE
        SPRE --> GGOE
    end
  
```

Votes and Operational objectives	Mayors Office	To provide effective and efficient communication to ensure a well informed community, customers and stakeholders. To ensure implementation of local and coordination of National, Provincial and District Youth, Disability, Gender and HIV/Aids programmes
	Municipal Manager Office (Vote 6053)	To lead, direct and manage a motivated and inspired Administration and account to the Greater Giyani Municipal Council as Accounting Officer for long term Municipal sustainability to achieve financial viability within the requirements of the relevant legislation and whereas the following sections within the department i.e., Internal Auditing is managed for integration, efficient, economic and effective communications and service delivery.
	Finance (Vote 6105, 6112, 6113, 6115, 6117 and 6119)	To secure sound and sustainable management of the financial affairs of Greater Giyani Municipality by managing the budget and treasury office and advising and if necessary assisting the accounting officer and other directors of their duties and delegation contained in the MFMA. Ensuring that the Municipality is 100% financially viable when it comes to Cost Coverage and to manage the Grant Revenue of the municipality so that no grant funding is forfeited. To provide information technology services to the municipality and ensure that qualifying personnel have access to information technology
	Community Services (Vote 6251, 6255, 6267, 6353, 6401, 6501, 6607, 6357)	To render efficient waste management services to Greater Giyani. To ensure that communities have access to libraries through the provision of library services and making information accessible. To co-ordinate Sports Arts and culture, Safety and security, Environmental management, as well as Social development programmes. To manage and coordinate Youth, Disabled and Women and HIV/Aids programmes
	Technical Services (Vote 6055, 6155, 6301, 6551, 6601, 6651, 6707)	To ensure that the service delivery requirements for roads and transport are met for universal access to basic services. To implement, monitor and facilitate where possible the provision of water and sanitation and electricity services. To monitor infrastructure projects and ensure 100% MIG allocations are spent. To ensure that development within the Greater Giyani Municipal area are conducted according to the Spatial Develop Framework
	Corporate Services (Vote 6103, 6109, 6111, 6121)	To provide efficient and effective human resources, auxiliary services, administration, fleet, legal assistance to all departments in the municipality and to ensure compliance to the skills development and employment equity plans.
	Strategic Management, IDP and LED (Vote 6151, 6152)	To direct the Greater Giyani Municipality's resources for advanced economic growth through sustainable environment, agriculture and tourism. To ensure a credible IDP aligned to the budget and Performance Management System

Monthly Revenue and Expenditure Municipal Vote

Description	Ref	Budget Year 2010/11												Medium Term Revenue and Expenditure		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Revenue by Vote																
605 - EXECUTIVE & COUNCIL													-	-	-	-
611 - CORPORATE SERVICES		21	22	23	23	24	25	26	27	25	27	30	32	304	164	173
610 - BUDGET & TREASURY		33 981	6 330	8 201	10 073	25 990	10 641	9 164	21 513	12 861	10 733	11 081	7 145	167 712	201 184	203 229
615 - PLANNING & DEVELOPM		14	16	17	18	20	20	21	20	19	19	20	23	226	240	254
625 - COMMUNITY & SOCIAL		795	814	862	909	913	944	962	991	990	962	986	993	11 123	11 834	12 532
650 - INFRASTRUCTURE DEV		1 142	1 178	1 269	1 359	1 559	1 523	1 577	1 613	1 649	1 740	1 776	1 794	18 180	18 251	19 339
0													-	-	-	-
0													-	-	-	-
0													-	-	-	-
0													-	-	-	-
Total Revenue by Vote		35 953	8 360	10 372	12 382	28 506	13 152	11 751	24 164	15 545	13 481	13 894	9 987	197 545	231 673	235 528
Expenditure by Vote to be appropriated																
605 - EXECUTIVE & COUNCIL		1 599	2 060	2 160	1 916	2 197	2 146	2 222	2 273	2 325	2 300	2 370	2 710	26 278	29 015	30 726
611 - CORPORATE SERVICES		1 837	1 879	1 485	1 592	1 625	1 482	1 846	2 189	2 231	2 137	2 180	2 311	22 794	23 805	25 210
610 - BUDGET & TREASURY		1 759	1 934	2 622	2 809	2 221	2 146	2 758	2 833	2 908	2 895	2 970	3 117	30 972	35 227	37 302
615 - PLANNING & DEVELOPM		439	450	459	455	461	470	465	462	464	463	471	474	5 533	5 951	6 302
625 - COMMUNITY & SOCIAL		1 503	1 557	1 692	1 827	2 024	1 970	2 151	2 205	2 160	2 295	2 349	2 344	24 078	27 574	29 000
650 - INFRASTRUCTURE DEV		1 936	1 982	2 096	2 209	2 260	2 215	2 183	2 029	2 074	2 188	2 234	2 212	25 616	28 112	29 770
0													-	-	-	-
Total Expenditure by Vote		9 073	9 862	10 513	10 808	10 788	10 429	11 626	11 991	12 161	12 278	12 573	13 167	135 271	149 684	158 310
Surplus/(Deficit) before assoc.		26 880	(1 503)	(142)	1 574	17 718	2 723	125	12 173	3 383	1 203	1 321	(3 181)	62 274	81 989	77 217
Taxation													-	-	-	-
Attributable to minorities													-	-	-	-
Share of surplus/ (deficit) of associate													-	-	-	-
Surplus/(Defici	1	26 880	(1 503)	(142)	1 574	17 718	2 723	125	12 173	3 383	1 203	1 321	(3 181)	62 274	81 989	77 217

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

Budgeted Revenue and Expenditure - Standard Classification

Description	Ref	R thousand	Budget Year 2010/11												Medium Term Revenue and Expenditure		
			July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Revenue - Standard																	
Governance and administration		34 002	6 352	8 224	10 095	26 014	10 666	9 190	21 539	12 886	10 760	11 111	7 177	168 016	201 348	203 402	
Executive and council														-	-	-	-
Budget and treasury office		33 981	6 330	8 201	10 073	25 990	10 641	9 164	21 513	12 861	10 733	11 081	7 145	167 712	201 184	203 229	
Corporate services		21	22	23	23	24	25	26	27	25	27	30	32	304	164	173	
Community and public safety																	
Community and social services		45	46	50	54	59	59	61	62	64	66	67	68	700	744	788	
Sport and recreation		11	11	12	13	13	13	14	14	14	14	14	14	157	166	176	
Public safety														-	-	-	
Housing		3	3	4	4	4	4	4	4	5	5	4	5	50	53	56	
Health		31	32	34	37	42	41	43	44	45	47	48	49	493	525	556	
Economic and environmental																	
Planning and development		328	340	366	392	449	438	455	464	472	497	509	516	5 227	5 556	5 884	
Road transport		14	16	17	18	20	20	21	20	19	19	20	23	226	240	254	
Environmental protection		314	324	349	374	429	419	434	444	454	479	489	494	5 001	5 316	5 630	
Trading services																	
Electricity		1 534	1 579	1 693	1 806	2 002	1 983	2 046	2 097	2 131	2 205	2 253	2 274	23 602	24 025	25 454	
Water		1 020	1 053	1 134	1 215	1 393	1 361	1 409	1 442	1 474	1 555	1 587	1 603	16 245	16 247	17 206	
Waste water management		91	93	101	108	124	121	125	128	131	138	141	142	1 441	1 478	1 565	
Waste management		423	433	458	483	486	502	512	527	527	512	525	528	5 916	6 300	6 683	
Other														-	-	-	
Total Revenue - Standard		35 909	8 317	10 333	12 347	28 524	13 147	11 752	24 162	15 554	13 527	13 939	10 034	197 545	231 673	235 528	
Expenditure - Standard																	
Governance and administration		5 195	5 874	6 267	6 316	6 042	5 774	6 827	7 295	7 464	7 332	7 520	8 138	80 044	88 050	93 238	
Executive and council		1 599	2 060	2 160	1 916	2 197	2 146	2 222	2 273	2 325	2 300	2 370	2 710	26 278	29 015	30 726	
Budget and treasury office		1 759	1 934	2 622	2 809	2 221	2 146	2 758	2 833	2 908	2 895	2 970	3 117	30 972	35 230	37 302	
Corporate services		1 837	1 879	1 485	1 592	1 625	1 482	1 846	2 189	2 231	2 137	2 180	2 311	22 794	23 805	25 210	
Community and public safety																	
Community and social services		936	969	1 052	1 134	1 252	1 219	1 325	1 353	1 327	1 410	1 443	1 440	14 861	17 746	18 592	
Sport and recreation		534	553	601	650	720	700	765	784	768	816	835	833	8 559	10 982	11 429	
Public safety		319	330	359	388	430	418	457	468	458	487	499	498	5 110	5 483	5 806	
Housing		48	49	52	55	56	55	54	51	52	55	56	55	54	552	629	666
Health														-	-	-	
Economic and environmental																	
Planning and development		1 649	1 689	1 769	1 836	1 874	1 854	1 829	1 730	1 760	1 831	1 867	1 856	21 544	23 260	24 633	
Road transport		439	450	459	455	461	470	465	462	464	463	471	474	5 533	5 951	6 302	
Environmental protection		1 210	1 239	1 310	1 381	1 413	1 384	1 364	1 268	1 296	1 368	1 396	1 382	16 011	17 309	18 330	
Trading services																	
Electricity		1 403	1 436	1 519	1 602	1 632	1 620	1 610	1 537	1 562	1 613	1 648	1 639	18 822	20 628	21 848	
Water		614	628	664	701	717	702	692	643	658	694	708	701	8 122	8 634	9 143	
Waste water management		348	356	377	397	406	398	392	365	373	393	401	397	4 603	5 131	5 434	
Waste management		105	107	113	120	122	120	118	110	112	118	121	120	1 386	1 853	1 962	
Other		337	345	365	385	387	400	408	420	419	408	418	421	4 711	5 009	5 308	
Total Expenditure - Standard		9 184	9 968	10 607	10 889	10 800	10 467	11 591	11 916	12 113	12 186	12 478	13 073	135 271	149 684	158 310	
Surplus/(Deficit) before assoc.		26 726	(1 651)	(273)	1 458	17 724	2 680	161	12 246	3 441	1 341	1 461	(3 039)	62 274	81 989	77 217	
Share of surplus/(deficit) of associate													-	-	-	-	
Surplus/(Deficit)	1	26 726	(1 651)	(273)	1 458	17 724	2 680	161	12 246	3 441	1 341	1 461	(3 039)	62 274	81 989	77 217	

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

Budgeted Monthly Capital Expenditure - Municipal Vote

Description R thousand	Ref	Budget Year 2010/11												Medium Term Revenue and Expenditure <i>Forward years</i>		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Multi-year expenditure	1															
605 - EXECUTIVE & COUNCIL														-	-	-
611 - CORPORATE SERVICES		594	613	660	708	811	793	821	840	859	906	925	915	9 444	19 087	21 367
610 - BUDGET & TREASURY													-	-	-	-
615 - PLANNING & DEVELOPMENT		390	403	434	465	533	520	539	551	564	595	607	601	6 200	2 800	1 500
625 - COMMUNITY & SOCIAL SERVICES		886	915	985	1 055	1 210	1 182	1 224	1 252	1 280	1 351	1 379	1 365	14 084	23 450	27 800
650 - INFRASTRUCTURE DEVELOPMENT		2 335	2 409	2 594	2 780	3 187	3 113	3 224	3 298	3 373	3 558	3 632	3 595	37 098	41 500	31 673
0													-	-	-	-
0													-	-	-	-
0													-	-	-	-
0													-	-	-	-
Capital multi-year expenditure	2	4 206	4 339	4 673	5 007	5 741	5 608	5 808	5 942	6 075	6 409	6 542	6 476	66 826	86 837	82 340
<u>Single-year expenditure to be appropriated</u>																
605 - EXECUTIVE & COUNCIL													-	-	-	-
611 - CORPORATE SERVICES													-	-	-	-
610 - BUDGET & TREASURY													-	-	-	-
615 - PLANNING & DEVELOPMENT													-	-	-	-
625 - COMMUNITY & SOCIAL SERVICES													-	-	-	-
650 - INFRASTRUCTURE DEVELOPMENT													-	-	-	-
0													-	-	-	-
0													-	-	-	-
0													-	-	-	-
0													-	-	-	-
0													-	-	-	-
Capital single-year expenditure	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure	2	4 206	4 339	4 673	5 007	5 741	5 608	5 808	5 942	6 075	6 409	6 542	6 476	66 826	86 837	82 340

References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates

2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

Budgeted Monthly Capital Expenditure - Standard Classification

Description R thousand	Ref	Budget Year 2010/11												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Capital Expenditure	1															
Governance and administration		594	613	660	708	811	793	821	840	859	906	925	915	9 444	19 087	21 367
Executive and council													-	-	-	-
Budget and treasury office													-	-	-	-
Corporate services		594	613	660	708	811	793	821	840	859	906	925	915	9 444	19 087	21 367
Community and public safety		509	525	565	606	695	678	703	719	735	775	791	783	8 084	19 950	21 500
Community and social service		320	330	356	381	437	427	442	452	462	488	498	493	5 084	4 650	500
Sport and recreation		189	195	210	225	258	252	261	267	273	288	294	291	3 000	15 300	21 000
Public safety													-	-	-	-
Housing													-	-	-	-
Health													-	-	-	-
Economic and environmental		2 096	2 162	2 329	2 495	2 861	2 794	2 894	2 961	3 027	3 193	3 260	3 227	33 298	29 300	33 173
Planning and development		390	403	434	465	533	520	539	551	564	595	607	601	6 200	2 800	1 500
Road transport		1 705	1 760	1 895	2 030	2 328	2 274	2 355	2 409	2 463	2 599	2 653	2 626	27 098	26 500	31 673
Environmental protection													-	-	-	-
Trading services		1 007	1 039	1 119	1 199	1 375	1 343	1 391	1 423	1 455	1 534	1 566	1 550	16 000	18 500	6 300
Electricity		629	649	699	749	859	839	869	889	909	959	979	969	10 000	15 000	-
Water													-	-	-	-
Waste water management													-	-	-	-
Waste management		378	390	420	450	515	503	521	533	545	575	587	581	6 000	3 500	6 300
Other													-	-	-	-
Total Capital Expenditure - Standard	2	4 206	4 339	4 673	5 007	5 741	5 608	5 808	5 942	6 075	6 409	6 542	6 476	66 826	86 837	82 340

References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates

2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

Budgeted Monthly Cashflow

MONTHLY CASH FLOWS R thousand	Budget Year 2010/11												Medium Term Revenue and Expenditure Forecast		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
<u>Cash Receipts By Source</u>															
Property rates	821	836	878	878	959	982	984	990	1 011	1 001	1 008	1 017	11 365	13 066	12 341
Property rates - penalties & collection charges													-	-	-
Service charges - electricity revenue													-	-	-
Service charges - water revenue	829	845	887	887	969	992	994	1 000	1 021	1 012	1 018	1 028	11 482	11 752	12 486
Service charges - sanitation revenue	72	73	77	77	84	86	86	86	88	87	88	89	991	1 039	1 104
Service charges - refuse revenue	302	308	324	324	353	362	362	365	372	369	371	375	4 187	4 564	4 849
Service charges - other													-	-	-
Rental of facilities and equipment	61	61	61	61	61	61	61	61	61	61	61	66	737	784	830
Interest earned - external investments	105	125	89	71	64	123	107	89	107	74	36	9	1 000	1 110	1 120
Interest earned - outstanding debtors													-	-	-
Dividends received													-	-	-
Fines	17	17	17	17	17	17	17	17	17	17	17	13	200	213	225
Licences and permits	327	328	328	329	334	333	336	335	337	338	339	336	4 000	4 252	4 503
Agency services	64	65	66	67	65	66	67	68	68	69	68	68	800	850	901
Transfer receipts - operational	16 933	3 154	4 087	5 019	12 951	5 303	4 567	10 720	6 409	5 348	5 522	3 560	83 573	91 899	102 444
Other revenue	65	66	66	68	69	69	70	71	72	69	69	71	825	3 748	826
Cash Receipts by Source	19 596	5 877	6 880	7 798	15 926	8 393	7 651	13 802	9 564	8 445	8 598	6 631	119 160	133 277	141 628
<u>Other Cash Flows by Source</u>															
Transfer receipts - capital	4 289	4 425	4 766	5 106	5 855	5 719	5 923	6 059	6 196	6 536	6 672	5 279	66 826	86 837	82 340
Contributions recognised - capital & Contributed assets													-	-	-
Proceeds on disposal of PPE													-	-	-
Short term loans													-	-	-
Borrowing long term/refinancing													-	-	-
Increase (decrease) in consumer deposits													-	-	-
Decrease (Increase) in non-current debtors													-	-	-
Decrease (increase) other non-current receivables													-	-	-
Decrease (increase) in non-current investments													-	-	-
Total Cash Receipts by Source	23 885	10 303	11 645	12 905	21 781	14 112	13 574	19 861	15 759	14 981	15 270	11 910	185 986	220 114	223 969

R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2010/11	Budget Year +1 2011/12	Budget Year +2 2012/13
Cash Payments by Type															
Employee related costs	5 541	5 541	5 543	5 541	5 583	5 581	5 584	5 583	5 583	5 584	5 582	5 583	66 829	76 764	81 293
Remuneration of councillors	921	921	921	921	921	921	2 803	1 078	1 078	1 078	1 078	1 078	13 719	14 583	15 444
Collection costs												–			
Interest paid	58	11	14	17	45	18	16	37	22	18	19	12	288	626	663
Bulk purchases - Electricity												–			
Bulk purchases - Water & Sewer												–			
Other materials	147	50	160	73	189	77	50	156	93	158	–	64	1 217	1 295	1 371
Contracted services	1 002	1 003	1 003	1 004	1 004	1 004	1 004	1 004	1 004	1 004	1 004	1 004	12 044	12 810	13 566
Grants and subsidies paid - other municipalities												–			
Grants and subsidies paid - other	371	371	373	373	373	373	387	387	387	387	387	389	4 558	4 845	5 131
General expenses	1 480	1 508	1 585	1 585	1 730	1 772	1 775	1 786	1 824	1 806	1 819	1 836	20 505	21 626	22 697
Cash Payments by Type	9 521	9 405	9 599	9 514	9 844	9 746	11 619	10 031	9 991	10 036	9 889	9 966	119 160	132 549	140 164
Other Cash Flows/Payments by Type															
Capital assets	13 540	2 522	3 268	4 013	10 356	4 240	3 651	8 572	5 125	4 277	4 415	2 847	66 826	86 837	82 340
Repayment of borrowing												–			
Other Cash Flows/Payments	(138)	(26)	(33)	(41)	(105)	(43)	(37)	(87)	(52)	(44)	(45)	(29)	(680)	(650)	112
Total Cash Payments by Type	22 923	11 901	12 833	13 487	20 095	13 943	15 233	18 515	15 064	14 269	14 259	12 783	185 306	218 736	222 616
NET INCREASE/(DECREASE) IN CASH HELD	962	(1 599)	(1 188)	(582)	1 686	168	(1 659)	1 346	696	712	1 010	(873)	680	1 378	1 352
Cash/cash equivalents at the month/year begin:	100	–	–	–	–	–	–	–	–	–	–	–	100	–	–

CAPITAL WORKS PLAN 2010																				
VOTE NUMBER	VOTE	CAPITAL ITEMS	DELIVERABLES	PLANNED START DATE	PLANNED COMPLETION DATE	Jul/10	Aug/10	Sep/10	Oct/10	Nov/10	Dec/10	Jan/11	Feb/11	Mar/11	Apr/11	May/11	Jun/11	CAPITAL BUDGET 2010/2011	CAPITAL BUDGET 2011/2012	CAPITAL BUDGET 2012/2013
010	Community Services	DEVELOPMENT OF LANDFILL SITE																	1 000 000	
010	Community Services	PARKING METER BAYS PHASE 2 (RESURFACING & GUARD HOUSES)																	1 200 000	
010	Community Services	UPGRADING OF TESTING STATION FROM B TO A		2010-07-01	2011/06/30	125 873	129 869	139 859	149 849	171 827	167 832	173 825	177 821	181 817	191 815	195 804	193 809	2 000 000		
010	Community Services	TESTING STATION TURNING RADIUS PAVING & PARKING SHELTER																	500 000	
010	Community Services	TESTING STATION PALISADE FENCING & GUARDROOM																	800 000	
010	Community Services	NEW TESTING GROUND		2010-07-01	2011/06/30	194 097	200 259	215 664	13 441	264 958	-	268 039	491 828	280 363	295 773	560 725	298 853	3 084 000		
010	Community Services	TESTING STATION SECURITY SYSTEM																	150 000	
010	Community Services	STREET NAMING													150 000	150 000		300 000		
010	Community Services	WASTE WEIGH BRIDGE																	800 000	
010	Community Services	CBD ABLUTION BLOCKS																	5 000 000	
010	Community Services	REFUSE TRANSFER STATION (X4)		2010-07-01	2011/06/30	94 405	97 402	104 894	112 387	128 870	125 874	130 369	133 366	136 363	143 856	146 853	145 361	1 500 000	1 500 000	
010	Community Services	REHABILITATION OF FNB PARKING																		
020	Corporate Services	CIVIC CENTRE PHASE 2		2010-07-01	2011/06/30	415 513	428 704	461 681	494 658	567 208	-	573 803	586 994	600 185	633 163	800 376	1 039 765	6 602 050	10 300 000	13 097 950
020	Corporate Services	CONSTR CHANGE ROOMS		2010-07-01	2011/06/30	12 587	12 987	13 986	14 985	17 182	16 783	17 382	17 782	18 181	19 180	19 580	19 385	200 000		
025	Strategic Management	SERVICING OF SITES																	5 000 000	
025	Strategic Management	ACQUISITION OF LAND																	4 500 000	
025	Community Services	GIYANI COMMUNITY HALL PALISADE FENCING, GUARDROOMS AND LANDSCAPING																	1 500 000	
025	Community Services	GIYANI ARTS & CULTURE CENTRE FENCING, PAVING AND PARKING SHELTERS																	1 500 000	
025	Technical Services	ELECTRIFICATION OF VILLAGES		2010-07-01	2011/06/30	629 370	649 350	153 834	-	859 140	-	2 253 756	1 638 360	909 090	959 040	979 020	969 040	10 000 000	15 000 000	
025	Strategic Management	TOURISM INFORMATION CENTRE PHASE 2		2010-07-01	2011/06/30	314 685	324 675	349 650	374 625	429 570	419 580	434 565	444 555	454 545	479 520	489 510	484 520	5 000 000	1 000 000	
025	Strategic Management	NDHAMBI MARKET STALLS		2010-07-01	2011/06/30	25 174	25 974	27 972	29 970	34 365	33 566	34 765	35 564	36 363	38 361	39 160	38 766	400 000		
025	Strategic Management	CBD MARKET STALLS		2010-07-01	2011/06/30	37 762	38 961	41 958	44 955	51 548	50 349	52 147	53 346	54 545	57 542	58 741	58 146	600 000		
025	Strategic Management	MASIZA HIGH SCHOOL - M/S																		
025	Strategic Management	NGOVE - MAKHUVVA ROAD - M/S																		
025	Strategic Management	NSAMI DAM DEVELOPMENT		2010-07-01	2011/06/30	12 587	12 987	13 986	14 985	17 182	16 783	17 382	17 782	18 181	19 180	19 580	19 385	200 000		
025	Strategic Management	IMPROVEMENT OF MANGOMBE NATURE RESERVE																		
025	Strategic Management	REFURBISHMENT OF SIYANDHANI LANDING STRIP (FEASIBILITY)																	600 000	250 000
025	Strategic Management	RESCUCITATION OF IRRIGATION SCHEMES (FEASIBILITY)																		
025	Strategic Management	ESTABLISHMENT OF TOMATO PROCESSING FACTORY (FEASIBILITY)																	250 000	
025	Strategic Management	TINGHWAZI VISITORS CENTRE (COMPLETION OF)																	1 000 000	
025	Strategic Management	MAIZE PROCESSING PLANT (CONSTRUCTION OF)																	200 000	

CAPITAL WORKS PLAN 2010																					
VOTE NUMBER	VOTE	CAPITAL ITEMS	DELIVERABLES	PLANNED START DATE	PLANNED COMPLETION DATE	Jul/10	Aug/10	Sep/10	Oct/10	Nov/10	Dec/10	Jan/11	Feb/11	Mar/11	Apr/11	May/11	Jun/11	CAPITAL BUDGET 2010/2011	CAPITAL BUDGET 2011/2012	CAPITAL BUDGET 2012/2013	
025	Strategic Management	GIS																		1 000 000	
010	Community Services	COMPACTOR TRUCKS (X4)		2010-07-01	2011/06/30														3 000 000	3 000 000	
010	Community Services	SKIP BIN (X3) AND SKIP TRUCKS (X1)		2010-07-01	2011/06/30			1 500 000											1 500 000	1 000 000	2 500 000
010	Community Services	ARTS & CULTURE CENTRE PAVING, FENCING AND GUARDROOMS																		1 800 000	
015	Technical Services	STREET LIGHTS SECTION E & CBD																		2 500 000	
015	Technical Services	KHETO ACCESS ROAD																			
015	Technical Services	MABAULA ACCESS ROAD																		1 500 000	
015	Technical Services	MPHAGANI ACCESS ROAD																		2 500 000	
015	Technical Services	SHIKHUMBA ACCESS ROAD		2010-07-01	2011/06/30	251 748	259 740	279 720	299 700	343 656	335 664	347 652	355 644	363 636	383 616	391 608	387 616	4 000 000	1 000 000		
015	Technical Services	KHASHANE & KHEYI ROAD		2010-07-01	2011/06/30	188 811	194 805	209 790	224 775	257 742	-	260 739	266 733	272 727	539 460	293 706	290 712	3 000 000	500 000		
015	Technical Services	GIYANI SECTION A REHABILITATION OF STREETS		2010-07-01	2011/06/30	302 097	311 688	335 664	359 640	412 387	320 406	417 182	509 162	436 363	460 339	469 929	465 143	4 800 000			
015	Technical Services	GIYANI SECTION E UPGRADE FROM GRAVEL TO TAR				346 153	357 142	384 615	412 087	472 527	451 528	113 758	489 010	28 231	891 735	689 123	864 091	5 500 000	5 500 000		
015	Technical Services	GIYANI SECTION F UPGRADE FROM GRAVEL TO TAR		2010-07-01	2011/06/30	472 027	487 012	-	1 086 412	1 283 735	-	651 847	129 249	1 219 400	719 280	734 268	716 770	7 500 000	4 000 000		
015	Technical Services	WIDENING OF CBD STREETS		2010-07-01	2011/06/30	44 055	45 454	48 951	52 447	60 139	58 741	60 839	62 237	63 636	67 132	68 537	67 832	700 000	5 000 000	4 300 000	
015	Technical Services	GIYANI CEMETERY ACCESS ROAD																		- 2 000 000	
015	Technical Services	NGOVE TARRING OF STREETS																		4 000 000	
015	Technical Services	MASWANGANYI UPGRADING GRAVEL TO TAR 2KM RAOD, 0,5KM ACCESS TO GRAVEYARD																		4 800 000	
015	Technical Services	SKHUNYANI UPGRADING GRAVEL TO TAR 3KM RAOD, 0,5KM ACCESS TO GRAVEYARD																		6 600 000	
015	Technical Services	MIG PROJECTS RETENTION		2010-07-01	2011/06/30	81 689	84 282	90 765	97 248	111 512	108 918	-	115 402	117 995	237 286	127 071	125 782	1 297 950			
015	Technical Services	NKURI ACCESS ROAD 3KM REGRAVELLING																		3 600 000	
010	Community Services	GIYANI STADIUM UPGRADE																		10 000 000	19 000 000
010	Community Services	SHIVULANI SPORT CENTRE																			2 000 000
010	Community Services	MUYEXE SPORT CENTRE		2010-07-01	2011/06/30	188 811	194 805	209 790	224 775	257 742	251 748	-	266 733	533 466	272 606	308 812	290 712	3 000 000	2 500 000		
010	Community Services	THOMO SPORT CENTRE PALISADE FENCING AND GUARDROOMS																		500 000	
010	Community Services	MAPUVE SPORT CENTRE PALISADE FENCING AND GUARDROOMS																		500 000	
020	Corporate Services	GENERAL VEHICLES		2010-07-01	2011/06/30	468 384	183 251	90 365												742 000	
020	Corporate Services	PLANT & EQUIPMENT		2010-07-01	2011/06/30				1 000 000											1 000 000	
005	Budget & Treasury	COMPUTER EQUIPMENT		2010-07-01	2011/06/30		150 000			100 000			50 000							300 000	
020	Corporate Services	FURNITURE & OFFICE EQUIPMENT		2010-07-01	2011/06/30		150 000			150 000			150 000		150 000					600 000	
TOTAL						4 205 828	4 339 347	4 673 144	5 006 939	5 741 290	5 607 772	5 808 050	5 941 568	6 075 087	6 408 884	6 542 403	6 475 688	66 826 000	88 050 000	68 697 950	

PROJECTS WORKS PLAN 2010-2013 ACTIVITIES														
VOTE NUMBER	RESPONSIBLE DEPARTMENT	IMPLEMENTING DEPARTMENT	FUNCTION / SUB-FUNCTION	KPA	STRATEGIC OBJECTIVE	PROJECT NAME	TOTAL CAPITAL BUDGET 2010/2011	PLANNED START DATE	PLANNED COMPLETION DATE	WARD NR	QUARTERLY MILESTONES END SEPT	QUARTERLY MILESTONES END DEC	QUARTERLY MILESTONE END MARCH	QUARTERLY MILESTONES END JUNE
Community Services Licensing														
Licensing														
6607	Com Serv	Com Serv	Licensing	Service Delivery	Sustainable services and infrastructure development	Upgrade of vehicle testing centre to grade A	2 000 000	2010/07/01	2011/06/30		Follow up and receive quarterly progress reports from Technical Services	Follow up and receive quarterly progress reports from Technical Services	Follow up and receive quarterly progress reports from Technical Services	Follow up and receive quarterly progress reports from Technical Services
	Technical	Licensing	Service Delivery	Sustainable services and infrastructure development	Upgrade of vehicle testing centre to grade A	2 000 000	2010/07/01	2011/06/30		Design approval and tender documentation, and tendering processes	Procurement of service provider	Contract management, OHS monitoring. Construction monitoring according to approved programme. Planned completion 100%. Handover of project	Construction monitoring according to approved programme. Planned completion 50%	Construction monitoring according to approved programme. Planned completion 100%. Handover of project
	Com Serv	Licensing	Service Delivery	Sustainable services and infrastructure development	New testing ground phase 2	3 000 000	2010/07/01	2011/06/30		Follow up and receive quarterly progress reports from Technical Services	Follow up and receive quarterly progress reports from Technical Services	Follow up and receive quarterly progress reports from Technical Services	Follow up and receive quarterly progress reports from Technical Services	Follow up and receive quarterly progress reports from Technical Services
	Technical	Licensing	Service Delivery	Sustainable services and infrastructure development	New testing ground phase 2	3 084 000	2010/07/01	2011/06/30		Design approval and tender documentation, and tendering processes	Procurement of service provider	Contract management, OHS monitoring. Construction monitoring according to approved programme. Planned completion 100%. Handover of project	Construction monitoring according to approved programme. Planned completion 50%	Construction monitoring according to approved programme. Planned completion 100%. Handover of project

PROJECTS WORKS PLAN 2010-2013 ACTIVITIES															
VOTE NUMBER	RESPONSIBLE DEPARTMENT	IMPLEMENTING DEPARTMENT	FUNCTION / SUB-FUNCTION	KPA	STRATEGIC OBJECTIVE	PROJECT NAME	TOTAL CAPITAL BUDGET 2010/2011	PLANNED START DATE	PLANNED COMPLETION DATE	WARD NR	QUARTERLY MILESTONES END SEPT	QUARTERLY MILESTONES END DEC	QUARTERLY MILESTONE END MARCH	QUARTERLY MILESTONES END JUNE	
Sports, Arts and Culture															
6401	Com Serv	Technical	SAC	Service Delivery	Sustainable services and infrastructure development	Completion of Muyexe Sport Center	3 000 000	2010/07/01	2011/03/31	Ward 18	Follow up and receive quarterly progress reports from Technical Services	Follow up and receive quarterly progress reports from Technical Services	Follow up and receive quarterly progress reports from Technical Services	n/a	
	Com Serv	Technical				Completion of Muyexe Sport Center	3 000 000	2010/07/01	2011/03/31		Appointment of a contractor, Establishment of site, and construction monitoring according to approved programme. 40% completion of project	Contract management, OHS monitoring. Construction monitoring according to approved programme. Planned completion 65%	Contract management, OHS monitoring. Construction monitoring according to approved programme. Planned completion 100%. Handover of project	n/a	
Environmental Health and Social Development															
Waste Management															
6501	Com Serv	Com Serv	E&WMS	Service Delivery	Sustainable services and infrastructure development	Refuse transfer stations - Dzingidzingi, Thomo	1 500 000	2010/10/01	2011/06/30	Ward 07	n/a	Project specifications generated. Tender advertised and evaluated.	Appointment of service provider (s)	2refuse transfer stations constructed	
						Compactor trucks	3 000 000	2010/07/01	2010/12/31		Procurement process	Delivery of compactor trucks	n/a	n/a	
						Skip Bins and Skip Truck	1 500 000	2010/07/01	2010/09/30		Skip bins and truck purchased	n/a	n/a	n/a	

PROJECTS WORKS PLAN 2010-2013 ACTIVITIES														
VOTE NUMBER	RESPONSIBLE DEPARTMENT	IMPLEMENTING DEPARTMENT	FUNCTION / SUB-FUNCTION	KPA	STRATEGIC OBJECTIVE	PROJECT NAME	TOTAL CAPITAL BUDGET 2010/2011	PLANNED START DATE	PLANNED COMPLETION DATE	WARD NR	QUARTERLY MILESTONES END SEPT	QUARTERLY MILESTONES END DEC	QUARTERLY MILESTONE END MARCH	QUARTERLY MILESTONES END JUNE
LED														
6153	Strategic	Technical	LED	LED	Promote economic growth and reduce unemployment	Tourism Information Center Phase 2	5 000 000	2010/07/01	2011/06/30	CBD	Approval of final designs and procurement of service provider for construction	Contract management, OHS and construction monitoring according programme. 30% planned completion according to programme	Contract management, OHS and construction monitoring according programme. 70% planned completion according to programme	Contract management, OHS and construction monitoring according programme. 100% planned completion according to programme. Handover of project
					CBD Market stalls	600 000	2010/07/01	2011/03/31	CBD	Procurement of service provider for design, approval of designs	Appointment of service provider. Contract management, OHS and construction monitoring according programme. 40% planned completion according to programme	Contract management, OHS and construction monitoring according programme. 100% planned completion according to programme. Hand over of project	n/a	
					Construction of market stalls- Ndhambi	400 000	2010/07/01	2011/03/31		Procurement of service provider for design, approval of designs	Appointment of service provider. Contract management, OHS monitoring. Monitoring construction according programme. 40% planned completion according to programme	Appointment of service provider. Contract management, OHS monitoring. Monitoring construction according programme. 100% planned completion according to programme. Hand over of project	n/a	

PROJECTS WORKS PLAN 2010-2013 ACTIVITIES														
VOTE NUMBER	RESPONSIBLE DEPARTMENT	IMPLEMENTING DEPARTMENT	FUNCTION / SUB-FUNCTION	KPA	STRATEGIC OBJECTIVE	PROJECT NAME	TOTAL CAPITAL BUDGET 2010/2011	PLANNED START DATE	PLANNED COMPLETION DATE	WARD NR	QUARTERLY MILESTONES END SEPT	QUARTERLY MILESTONES END DEC	QUARTERLY MILESTONE END MARCH	QUARTERLY MILESTONES END JUNE
Corporate Services														
6107	Corporate	Technical	Property Services	Service Delivery	Sustainable services and infrastructure development	Construction of Civic Center Phase 2	6 602 050	2010/07/01	2011/06/30		Procurement of consultant and approval of preliminary designs	Design and procurement of contractor.	Contract management, OHS and construction monitoring according programme. 40% completion of foundations and concrete structure	Contract management, OHS and construction monitoring according programme. 80% completion of foundations and concrete structure
						Construction of change rooms	200 000	2010/07/01	2011/03/31		Procurement of construction material and site establishment	Procurement of construction material and site establishment	Project Monitoring, commissioning and handover	n/a
Roads														
6601	Technical	Technical	Roads and Storm water	Service Delivery	Sustainable services and infrastructure development	Completion of Giyani Section F - upgrade from gravel to tar (4.1 km)	7 500 000	2010/07/01	2011/06/30		Contract management, OHS and construction monitoring according programme. 35% planned completion according to programme	Contract management, OHS and construction monitoring according programme. 60% planned completion according to programme	Contract management, OHS and construction monitoring according programme. 90% planned completion according to programme	Contract management, OHS and hand over by end April
						Giyani Section A - rehabilitation of streets	4 800 000	2010/07/01	2011/03/31		Appointment of consultant and approval of designs	Procurement of contractor. Contract management, OHS and construction monitoring according programme. 40% planned completion according to programme	Contract management, OHS and construction monitoring according programme. 100% planned completion according to programme. Handover of project	n/a

PROJECTS WORKS PLAN 2010-2013 ACTIVITIES														
VOTE NUMBER	RESPONSIBLE DEPARTMENT	IMPLEMENTING DEPARTMENT	FUNCTION / SUB-FUNCTION	KPA	STRATEGIC OBJECTIVE	PROJECT NAME	TOTAL CAPITAL BUDGET 2010/2011	PLANNED START DATE	PLANNED COMPLETION DATE	WARD NR	QUARTERLY MILESTONES END SEPT	QUARTERLY MILESTONES END DEC	QUARTERLY MILESTONE END MARCH	QUARTERLY MILESTONES END JUNE
6601	Technical	Technical	Roads and Storm water	Service Delivery	Sustainable services and infrastructure development	Widening of streets CBD (2.5 km)	700 000	2010/07/15	2010/12/31		Design of streets to be upgraded	Completion of design and producing of construction drawings and tender documents	n/a	n/a
						Shikumba upgrade from gravel to tar (1.5 km) and access to graveyard	4 000 000	2010/07/15	2011/06/30		Appointment of consultant and approval of preliminary designs	Approval of designs and appointment of contractor. Contract management, OHS and construction monitoring according programme. 60% planned completion according to programme	Contract management, OHS and construction monitoring according programme. 100% planned completion according to programme	Contract management, OHS and construction monitoring according programme. Handover project by end May
						Khashane and Kheyi access roads to graveyards	3 000 000	2010/07/01	2011/06/30		Appointment of consultant and approval of preliminary designs	Approval of designs and appointment of contractor. Contract management, OHS and construction monitoring according programme. 100% planned completion according to programme	Contract management, OHS and construction monitoring according programme. Handover by end February	n/a

PROJECTS WORKS PLAN 2010-2013 ACTIVITIES														
VOTE NUMBER	RESPONSIBLE DEPARTMENT	IMPLEMENTING DEPARTMENT	FUNCTION / SUB-FUNCTION	KPA	STRATEGIC OBJECTIVE	PROJECT NAME	TOTAL CAPITAL BUDGET 2010/2011	PLANNED START DATE	PLANNED COMPLETION DATE	WARD NR	QUARTERLY MILESTONES END SEPT	QUARTERLY MILESTONES END DEC	QUARTERLY MILESTONE END MARCH	QUARTERLY MILESTONES END JUNE
6601	Technical	Technical	Roads and Storm water	Service Delivery	Sustainable services and infrastructure development	Upgrading from gravel to tar in Section E (4 km)	5 500 000	2010/07/15	2011/06/30		Appointment of consultant and approval of preliminary designs	Approval of designs and appointment of contractor. Contract management, OHS and construction monitoring according programme. 60% planned completion according to programme	Contract management, OHS and construction monitoring according programme. 100% planned completion according to programme	Contract management, OHS and construction monitoring according programme. Handover project by end June
Electrification														
6707	Technical	Technical	Electricity	Service Delivery	Sustainable services and infrastructure development	Electrification of Nkuri Zamani and Dzumeri	10 000 000	2010/07/01	2011/03/31		Appointment of consultant and approval of preliminary designs for electrical reticulation	Approval of designs and appointment of contractor. Contract management, OHS and construction monitoring according programme. 50% planned completion according to programme	Contract management, OHS and construction monitoring according programme. 100% planned completion according to programme. Handover of project	n/a

PROGRAMME ACTIVITIES 2010-2011														
VOTE NUMBER	RESPONSIBLE DEPARTMENT	IMPLEMENTING DEPARTMENT	FUNCTION / SUB-FUNCTION	KPA	STRATEGIC OBJECTIVE	PROJECT NAME	TOTAL CAPITAL BUDGET 2010/2011	PLANNED START DATE	PLANNED COMPLETION DATE	WARD NR	QUARTERLY MILESTONES END SEPT	QUARTERLY MILESTONES END DEC	QUARTERLY MILESTONE END MARCH	QUARTERLY MILESTONES END JUNE
Mayors Office														
6053	Mayors Office	Mayors Office	Communication	Good Governance and Public Participation	Good Governance and Organisational Excellence	Municipal Newsletter (TAS)	400 000	2010/07/01	2011/06/30		Finalisation of procurement processes and first publication	2nd publication	3rd publication	4th publication
		Com Serv	HIV/Aids	Service Delivery	Improved quality of life	LAC Training	20 000	2010/07/01	2010/09/30		Invite relevant organisations to build capacity to the LAC and to reorientate them about their Terms of reference	n/a	n/a	n/a
						HIV/Aids testing strategy and policy development	35 000	2010/07/01	2010/12/31		Write a request for the inception of the project, Support Service Provider on GGM Policy development and Strategy. Present the draft documents to the management, Portfolio committee, Exco for inputs and later submit the final document to Council for approval.	n/a	Organise an educational session voluntary counseling and testing a for GGM employees. Capture the statistics in GGM profile and support the employees through policy implementation	n/a
						Candle Light Memorial	15 000	2011/04/01	2010/06/30		n/a	n/a	n/a	Raise awareness and education about HIV/AIDS and encourage people to take necessary precautions. Arrange a session targeting all wards and stakeholders in memory of those that passed on as HIV/AIDS heroes.

PROGRAMME ACTIVITIES 2010-2011														
VOTE NUMBER	RESPONSIBLE DEPARTMENT	IMPLEMENTING DEPARTMENT	FUNCTION / SUB-FUNCTION	KPA	STRATEGIC OBJECTIVE	PROJECT NAME	TOTAL CAPITAL BUDGET 2010/2011	PLANNED START DATE	PLANNED COMPLETION DATE	WARD NR	QUARTERLY MILESTONES END SEPT	QUARTERLY MILESTONES END DEC	QUARTERLY MILESTONE END MARCH	QUARTERLY MILESTONES END JUNE
6053	Mayors Office	Com Serv	HIV/Aids	Service Delivery	Improved quality of life	World Aids Day	15 000	2010/10/01	2011/03/31		n/a	Follow and support the National theme for the year 2010. Raise awareness and Educate communities about the GGM strategy and policy.	Conduct workshops on HIV/AIDS. Invite the Department of Health and other NGO's, CBO's to share the lessons learned from the field.	n/a
						Aids Day Celebrations	10 000	2010/10/01	2010/12/31		n/a	Build up event held for reduction of stigma	n/a	n/a
						Youth Empowerment	100 000	2010/07/30	2011/06/30		Youth empowerment initiatives as per programme implemented	n/a	n/a	n/a
						Economic Summit	15 000	2010/10/01	2010/12/31		n/a	Identify target group for the summit, Arrange logistics, invite financial institutions and parastatals that will facilitate and present opportunities that people have in business - i.e. business planning, funding opportunities etc	n/a	n/a
						Youth Strategic Planning	20 000	2010/10/01	2010/12/31		n/a	Arrange a strategic planning session for young people, organise a venue and transport. Capture inputs and flag them in the municipal IDP	n/a	n/a

PROGRAMME ACTIVITIES 2010-2011														
VOTE NUMBER	RESPONSIBLE DEPARTMENT	IMPLEMENTING DEPARTMENT	FUNCTION / SUB-FUNCTION	KPA	STRATEGIC OBJECTIVE	PROJECT NAME	TOTAL CAPITAL BUDGET 2010/2011	PLANNED START DATE	PLANNED COMPLETION DATE	WARD NR	QUARTERLY MILESTONES END SEPT	QUARTERLY MILESTONES END DEC	QUARTERLY MILESTONE END MARCH	QUARTERLY MILESTONES END JUNE
6053	Mayors Office	Com Serv	Youth development	Service Delivery	Improved quality of life	Tender Workshop	15 000	2010/10/01	2010/12/31		n/a	Educating young people on tendering. Organise institutions such as LIBSA, LIMDEV, Banking institutions, Economic Development Department etc to come and present opportunities that young people have in business	n/a	n/a
					Career Awareness		5 000	2011/01/01	2011/03/31		n/a	n/a	Encouraging student to go back to school and to choose scarce skills courses such as Engineering field, Health etc. Identify non performing schools, average and high performers and organise a motivational speaker to encourage pupils. Organise education institutions to exhibit their products / courses and explain benefits for such courses.	n/a
					Youth Month		20 000	2011/04/01	2011/06/30		n/a	n/a	n/a	Coordinate June 16 soccer and netball Tournament to promote youth in sport.

PROGRAMME ACTIVITIES 2010-2011															
VOTE NUMBER	RESPONSIBLE DEPARTMENT	IMPLEMENTING DEPARTMENT	FUNCTION / SUB-FUNCTION	KPA	STRATEGIC OBJECTIVE	PROJECT NAME	TOTAL CAPITAL BUDGET 2010/2011	PLANNED START DATE	PLANNED COMPLETION DATE	WARD NR	QUARTERLY MILESTONES END SEPT	QUARTERLY MILESTONES END DEC	QUARTERLY MILESTONE END MARCH	QUARTERLY MILESTONES END JUNE	
6053	Mayors Office	Com Serv	Youth development	Service Delivery	Improved quality of life	Youth Parliament	7 000	2010/07/01	2010/09/30		Coordinate transport Identify young people to attend the parliament				
						Youth Consultative Conference	18 000	2011/04/01	2011/06/30		n/a	n/a	n/a	Coordinate the election of the new leadership and outline the 2010 achievements and identify the new actions and resolutions for the new financial year.	
						Gender support	93 000	2010/07/01	2011/06/30		Gender support as per programme	Gender support as per programme	Gender support as per programme	Gender support as per programme	
			Gender development			Gender Workshop	15 000	2010/07/01	2011/03/31		Conduct a workshop on cluster 1 and 2, identify beneficiaries	Conduct a workshop on cluster 3 and 4	Conduct a workshop on cluster 5 and 6	n/a	
						Training on Gender Mainstreaming	20 000	2010/07/01	2010/09/30		Identify training coordinator to train all municipal departments on gender mainstreaming	n/a	n/a	n/a	
						Women's Panel Debate	10 000	2010/07/01	2010/09/30		Women taking stock of opportunities presented by democracy	n/a	n/a	n/a	
						Women's Parliament	10 000	2010/07/01	2010/09/30		Identify women from wards to attend the parliament session, arrange transport and issue out invitation	n/a	n/a	n/a	

PROGRAMME ACTIVITIES 2010-2011														
VOTE NUMBER	RESPONSIBLE DEPARTMENT	IMPLEMENTING DEPARTMENT	FUNCTION / SUB-FUNCTION	KPA	STRATEGIC OBJECTIVE	PROJECT NAME	TOTAL CAPITAL BUDGET 2010/2011	PLANNED START DATE	PLANNED COMPLETION DATE	WARD NR	QUARTERLY MILESTONES END SEPT	QUARTERLY MILESTONES END DEC	QUARTERLY MILESTONE END MARCH	QUARTERLY MILESTONES END JUNE
6053	Mayors Office	Com Serv	Gender development	Service Delivery	Improved quality of life	Women's Day Celebrations	30 000	2010/07/01	2010/09/30		Coordinate the 09 August 2010 WOMEN DAY CELEBRATION, issue out invites and arrange transport	n/a	n/a	n/a
						16 Days against women and children	8 000	2010/10/01	2010/12/31		n/a	Coordinate the event, identify institutions that can be visited e.g. hospital visits, school for disabled persons	n/a	n/a
						Disability support	85 000	2010/07/01	2011/06/30		Support as need arises	Support as need arises	Support as need arises	Support as need arises
						Wellness Day Celebrations	20 000	2010/10/01	2010/12/31		n/a	Arrange wellness day logistics, organise teams for disabled to participation in different sporting codes.	n/a	n/a
						International Day for the Disabled	15 000	2010/10/01	2010/12/31		n/a	Arrange transport, issue out invitations and coordinate	n/a	n/a
						Workshop on Disability Mainstreaming	15 000	2011/01/01	2011/03/31		n/a	n/a	Identify facilitators for the event, arrange logistics and coordinate the identification of participants	n/a
						Annual General Meeting	20 000	2011/04/01	2011/06/30		n/a	n/a	n/a	Disability Forum Annual General Meeting held

PROGRAMME ACTIVITIES 2010-2011														
VOTE NUMBER	RESPONSIBLE DEPARTMENT	IMPLEMENTING DEPARTMENT	FUNCTION / SUB-FUNCTION	KPA	STRATEGIC OBJECTIVE	PROJECT NAME	TOTAL CAPITAL BUDGET 2010/2011	PLANNED START DATE	PLANNED COMPLETION DATE	WARD NR	QUARTERLY MILESTONES END SEPT	QUARTERLY MILESTONES END DEC	QUARTERLY MILESTONE END MARCH	QUARTERLY MILESTONES END JUNE
6053	Mayors Office	Com Serv	Disability development	Service Delivery	Improved quality of life	Establishment of Clusters	15 000	2010/07/01	2010/09/30		Coordinate for the establishment of the sub clusters, Arrange venues and transport to enable the forum to establish such.	n/a	n/a	n/a
Libraries														
6251	Com Serv	Com Serv	SAC	Service Delivery	Improved quality of life	Library outreach	32 000	2010/07/01	2010/12/31		Revise outdated material.	Identify updated material of latest editions as assisted by the Department of Sports, Arts and Culture. Generate requisitions for purchase of books and submit to procurement. Receive material by end December	n/a	n/a
Sports, Arts and Culture														
6401	Com Serv	Com Serv	SAC	Service Delivery	Improved quality of life	Mayors Tournament	60 000	2010/10/01	2011/01/31		n/a	Nov -Preparatory meetings. Programme developed Dec - 18 games played	Last games played and prize giving ceremony	n/a
						Indigenous Games	30 000	2011/05/01	2011/06/30		n/a	n/a	n/a	Last games played and announcement of results.
						Street Naming	300 000	2010/07/01	2010/12/31		Gazetting of proposed streets names	Allocate names to the streets within the CBD.	n/a	n/a
						Arts and Culture festival	60 000	2011/07/01	2011/09/30		Hosting of the local arts and culture festival and awarding of prizes.	n/a	n/a	n/a

PROGRAMME ACTIVITIES 2010-2011														
VOTE NUMBER	RESPONSIBLE DEPARTMENT	IMPLEMENTING DEPARTMENT	FUNCTION / SUB-FUNCTION	KPA	STRATEGIC OBJECTIVE	PROJECT NAME	TOTAL CAPITAL BUDGET 2010/2011	PLANNED START DATE	PLANNED COMPLETION DATE	WARD NR	QUARTERLY MILESTONES END SEPT	QUARTERLY MILESTONES END DEC	QUARTERLY MILESTONE END MARCH	QUARTERLY MILESTONES END JUNE
6401	Com Serv	Com Serv	SAC	Service Delivery	Improved quality of life	Sport Development	70 000	2011/04/01	2011/06/30		n/a	n/a	n/a	Six teams identified and supported.
						Heritage day Celebration	17 000	2010/07/01	2010/09/30		Celebration of Heritage Day	n/a	n/a	n/a
						Moral Regeneration	10 000	2011/04/01	2011/06/30		n/a	n/a	n/a	An informed community about Moral Regeneration Movement
						Junior Dipapadi Games	17 000	2011/04/01	2011/06/30		n/a	n/a	n/a	Children participating in different sport codes.
						O.R Tambo Games	10 000	2011/04/01	2011/06/30		n/a	n/a	n/a	Community participating in different sport codes.
						Mayor's Cup (mayor's vote)	60 000	2010/07/01	2010/09/30		Ward participating in soccer, netball, volley ball and Basket ball.	n/a	n/a	n/a
Community Safety														
6353	Municipal Manager	Com Serv	Community Safety	Service Delivery	Improved quality of life	Disaster management	159 000	2010/07/01	2011/03/31		Submit motivation and specification to Finance Department for advertisement for disaster supplier or disaster relief items - Blankets, food parcels and tents	Conduct an awareness campaign on disaster management at schools at hotspot areas as reported	Conduct an awareness campaign targeting hotspot areas as reported during quarter	n/a
Indigent Management														
6053	Com Serv	Com Serv	Indigent Management	Service Delivery	Improved quality of life	Indigent Support	53 000	2010/07/01	2011/06/30		Indigent burial assessments done and qualifying persons assisted when need arises	Indigent burial assessments done and qualifying persons assisted when need arises	Indigent burial assessments done and qualifying persons assisted when need arises	Indigent burial assessments done and qualifying persons assisted when need arises

PROGRAMME ACTIVITIES 2010-2011														
VOTE NUMBER	RESPONSIBLE DEPARTMENT	IMPLEMENTING DEPARTMENT	FUNCTION / SUB-FUNCTION	KPA	STRATEGIC OBJECTIVE	PROJECT NAME	TOTAL CAPITAL BUDGET 2010/2011	PLANNED START DATE	PLANNED COMPLETION DATE	WARD NR	QUARTERLY MILESTONES END SEPT	QUARTERLY MILESTONES END DEC	QUARTERLY MILESTONE END MARCH	QUARTERLY MILESTONES END JUNE
Environmental Health and Social Development														
Waste Management														
6501	Com Serv	Com Serv	E&WMS	Service Delivery	Sustainable services and infrastructure development	Refuse removal, town	2 003 000	2010/07/01	2011/06/30		Refuse removal done twice in township and daily in CBD	Refuse removal done twice in township and daily in CBD	Refuse removal done twice in township and daily in CBD	Refuse removal done twice in township and daily in CBD
6267	Com Serv	Com Serv	Parks and Cemeteries	Service Delivery	Sustainable services and infrastructure development	Cemeteries	42 000	2010/07/01	2011/06/30		Cemeteries maintained	Cemeteries maintained	Cemeteries maintained	Cemeteries maintained
LED														
6153	Strategic Management	Strategic Management	LED	LED	Promote economic growth and reduce unemployment	GGNRDP - Dzumeri, Hlaneki	200 000	2010/07/01	2011/06/30	25/6	Procurement and appointment of Consultant	Training of beneficiaries	Training of beneficiaries	Training of beneficiaries
						Nsami Dam development - feasibility study	200 000	2010/07/01	2010/12/31	14	Development of TOR, advertise for service providers, commence with the development of the study	Development of the feasibility study. Final draft submitted to Council	n/a	n/a
						Workshop, training and skills development	100 000	2010/10/01	2011/06/30		n/a	Training of 50 SMMEs on development of business plans and tendering processes	Training of 50 SMMEs on financial management skills	Training of 50 SMMEs on customer service and leadership

OPERATIONAL PROJECTS WORKS PLAN 2010-2013											
VOTE NUMBER	FUNCTION / SUB-FUNCTION	KPA	STRATEGIC OBJECTIVE	PROJECT NAME	PLANNED START DATE	PLANNED COMPLETION DATE	WARD NR	Quarterly milestones - End Sept	Quarterly milestones - End Dec	Quarterly milestones - End Mar	Quarterly milestones - End June
Community Safety											
6607	Community Safely	Service Delivery	Improved Quality of life	Pedestrian awareness campaign	2010/07/01	2011/06/30		n/a	1 Pedestrian awareness campaign held	n/a	1 Pedestrian awareness campaign held
6353	Community Safely	Service Delivery	Improved Quality of life	Arrive alive campaign	2010/09/01	2010/06/30		n/a	1 arrive alive campaign held	n/a	1 arrive alive campaign held
Environmental Health and Social Development											
Waste Management											
6267	E&WMS	Service Delivery	Spatial planning, rural development and environmental management	Environmental awareness campaign	2010/07/01	2010/09/30		Conduct environmental awareness campaign with Giyani High School, Laerskool Kremetart, Risinga High School, Khanyisa High School	n/a	n/a	n/a
				Street cleaning & environmental awareness (DEAT): Coordinate the procurement and installation of bins	2010/07/01	2011/06/30	Wards 7;11;12;13& CBD	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council
				Street cleaning & environmental awareness (DEAT): Manage street cleaning & waste collection	2010/07/01	2011/06/30	Wards 7;11;12;13& CBD	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council

OPERATIONAL PROJECTS WORKS PLAN 2010-2013											
VOTE NUMBER	FUNCTION / SUB-FUNCTION	KPA	STRATEGIC OBJECTIVE	PROJECT NAME	PLANNED START DATE	PLANNED COMPLETION DATE	WARD NR	Quarterly milestones - End Sept	Quarterly milestones - End Dec	Quarterly milestones - End Mar	Quarterly milestones - End June
6267	E&WMS	Service Delivery	Spatial planning, rural development and environmental management	Street cleaning & environmental awareness (DET): Coordinate the construction of food gardens & composting and monitor operations	2010/07/01	2011/06/30	Wards 7;11;12;13& CBD	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council
				Street cleaning & environmental awareness (DEAT): Manage the open space grass cutting	2010/07/01	2011/06/30	Wards 7;11;12;13& CBD	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council
				Street cleaning & environmental awareness (DEAT): Facilitate the construction of East-West gateways.	2010/07/01	2011/06/30	Wards 7;11;12;13& CBD	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council
				Street cleaning & environmental awareness (DEAT): Facilitate the construction/upgrade of public conveniences	2010/07/01	2011/06/30	Wards 7;11;12;13& CBD	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council

OPERATIONAL PROJECTS WORKS PLAN 2010-2013											
VOTE NUMBER	FUNCTION / SUB-FUNCTION	KPA	STRATEGIC OBJECTIVE	PROJECT NAME	PLANNED START DATE	PLANNED COMPLETION DATE	WARD NR	Quarterly milestones - End Sept	Quarterly milestones - End Dec	Quarterly milestones - End Mar	Quarterly milestones - End June
6267	E&WMS	Service Delivery	Spatial planning, rural development and environmental management	Street cleaning & environmental awareness (DEAT): coordinate public education & awareness	2010/07/01	2011/06/30	Wards 7;11;12;13& CBD	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council
				Street cleaning & environmental awareness (DEAT): manage the planting of trees & ornamental plants	2010/07/01	2011/06/30	Wards 7;11;12;13& CBD	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council
				Street cleaning & environmental awareness (DEAT): monitor the repair & cleanup of CBD storm water	2010/07/01	2011/06/30	Wards 7;11;12;13& CBD	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council
				Street cleaning & environmental awareness (DEAT): coordinate the procurement and installation of street furniture	2010/07/01	2011/06/30	Wards 7;11;12;13& CBD	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council

OPERATIONAL PROJECTS WORKS PLAN 2010-2013											
VOTE NUMBER	FUNCTION / SUB-FUNCTION	KPA	STRATEGIC OBJECTIVE	PROJECT NAME	PLANNED START DATE	PLANNED COMPLETION DATE	WARD NR	Quarterly milestones - End Sept	Quarterly milestones - End Dec	Quarterly milestones - End Mar	Quarterly milestones - End June
6267	E&WMS	Service Delivery	Spatial planning, rural development and environmental management	Street cleaning & environmental awareness (DEAT): coordinate the construction of recycling facilities and monitor operations	2010/07/01	2011/06/30	Wards 7;11;12;13& CBD	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council
				Greening (DEAT): Coordinate the upgrade of Giyani Section A park, the establishment of Giyani Section E & Kremetart parks. Monitor operations & maintenance.	2010/07/01	2011/06/30		Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council
				Buyback centre (DEAT): Facilitate the construction of the buyback centre. Monitor operations	2010/07/01	2011/06/30		Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council	Monitor project implementation according to implementation plan. Report to management, Portfolio Committee Exco and Council

OPERATIONAL PROJECTS WORKS PLAN 2010-2013												
VOTE NUMBER	FUNCTION / SUB-FUNCTION	KPA	STRATEGIC OBJECTIVE	PROJECT NAME	PLANNED START DATE	PLANNED COMPLETION DATE	WARD NR	Quarterly milestones - End Sept	Quarterly milestones - End Dec	Quarterly milestones - End Mar	Quarterly milestones - End June	
Municipal Manager												
6053	Communication	Good Governance and Public Participation	Good Governance and Organisational Excellence	Complaints Management System (TAS)	2010/07/01	2011/03/31		Development of the first Draft	Inviting inputs from internal stakeholders	Adoption of the complain management system and implementation	n/a	
	Delegation of Powers			Review Delegations of powers between Council and Administration (TAS)	2010/07/01	2011/03/31		Circulation of Delegation of Powers for comment	Consolidation of Delegation of Powers	Finalisation and adoption	n/a	

STRATEGIC PERFORMANCE INDICATORS AND TARGETS													
Vote Number	Strategic Objective	Programme	Programme Owner	Strategic Indicator	Description of Indicator	Owner	Baseline	Target June 2011	Projected Target end Sept 2010	Projected Target end Dec 2010	Projected Target end Mar 2011	Projected Target end Jun 2011	
KPA 1: Municipal Transformation and Organisational Development													
6053	Good Governance and Organisational Excellence	IDP	Strat Management	IDP/PMS/Budget Process Plan adopted by Council by 31 August	Achieved by due date	MM	100%	100%	100%	n/a	n/a	n/a	n/a
				Final IDP adopted by Council on 20 May	Achieved by due date	MM	100%	100%	n/a	n/a	n/a	n/a	100%
		SDBIP		SDBIP approved by Mayor 17 June	Achieved by due date	MM		100%	n/a	n/a	n/a	n/a	100%
6103	Employment Equity	Corp		# people from employment equity target groups employed in the three highest levels of the municipality according to the EEP	# employment equity targets achieved / # employment equity targets in EEP (0.2% = 1 person with disability, 5% women = 1 women to be appointed)	MM	4/11	2	National Indicator - Annual Target			2	
	Improved Human Resources	Capacity building and Training		% Personnel budget spent on skills development and training	R-value personnel budget spent on skills development / R-value personnel budget	MM		0.5%	National Indicator - Annual Target			0.5%	
KPA 2: Basic Service Delivery													
6055	Sustainable services and infrastructure development	Free Basic Services	Tech	% indigent households with access to free basic water services	# indigent households receiving free basic water / # indigent households registered on indigent register	MM	Establish baseline	60%	National Indicator - Annual target			60%	
				% indigent households with access to free basic sanitation	# indigent households receiving free basic sanitation / # indigent households registered on indigent register	MM	Establish baseline	60%	National Indicator - Annual target			60%	
6055	Sustainable services and infrastructure development	Free Basic Services	Tech	% indigent households with access to free basic electricity	# indigent households receiving free basic electricity / # indigent households registered on indigent register	MM	Establish baseline	60%	National Indicator - Annual target			60%	

STRATEGIC PERFORMANCE INDICATORS AND TARGETS													
Vote Number	Strategic Objective	Programme	Programme Owner	Strategic Indicator	Description of Indicator	Owner	Baseline	Target June 2011	Projected Target end Sept 2010	Projected Target end Dec 2010	Projected Target end Mar 2011	Projected Target end Jun 2011	
6055	Sustainable services and infrastructure development	Free Basic Services	Tech	% indigent households with access to free basic waste removal	# indigent households receiving free basic waste / # indigent households registered on indigent register	MM	Establish baseline	60%	National Indicator - Annual target			60%	
		Basic Services: Electricity	Tech	% households with access to electricity	# households with access to electricity / # of households	MM	68.9% (38532 / 55869)	72% (40332 / 55869)	68.90%	68.90%	72.00%	72.00%	
		Basic Services: Waste Management	Com Serv	% households with access to solid waste removal	# households with access to solid waste removal / # of households	MM	6% (3426 / 55896)	8% (5000 / 55896)	6%	8%	8%	8%	
		Maintenance and Upgrading: Roads and storm water	Tech	Total KM roads upgraded to gravel and to tar	Km roads upgraded to gravel and to tar / Km roads upgrade planned	MM		9	n/a	n/a	n/a	9	
KPA 3: Local Economic Development													
6153	Promote economic growth and reduce unemployment	Local Economic Development	Strat Management	# budgeted projects in LED and Tourism strategies implemented	# budgeted projects implemented(4 Projects - Tourism Info, Market stalls CBD, Market stalls Dzumeri, Feasibility study Sami Dam)	MM	0	4	4	4	4	4	
				# jobs created through municipal LED and capital projects and initiatives per annum	Calculation on # jobs created through municipal initiatives. Compilation and submit ion of reports to Exco Compilation and submit ion of reports to Exco	MM		300	n/a	n/a	n/a	300	

STRATEGIC PERFORMANCE INDICATORS AND TARGETS															
Vote Number	Strategic Objective	Programme	Programme Owner	Strategic Indicator	Description of Indicator	Owner	Baseline	Target June 2011	Projected Target end Sept 2010	Projected Target end Dec 2010	Projected Target end Mar 2011	Projected Target end Jun 2011			
KPA 4: Municipal Financial Viability and Management															
6115	Become financially viable	Budget and Reporting	CFO	Final Budget adopted on Council by 20 May 2011	Achievement as per timeframe	MM		100%	n/a	n/a	n/a	100%			
		Revenue Management		% revenue collection	R-value revenue collected / Projected R-value revenue (TAS - to double revenue collection)	MM	40%	70%	n/a	n/a	n/a	70%			
				% outstanding service debtors	Total outstanding service debtors divided by annual revenue actually received for services	MM	395%	365%	National Indicator - Annual Target			365%			
6117		Expenditure Management	CFO	% Cost coverage	All available cash at a particular time + Investments(short term) divided by Monthly fixed operating expenditure	CFO		National Indicator - Annual reporting (No investments)							
		Expenditure Management		Debt coverage ratio	R-value total operating revenue received minus r-value operating grants divided by r-value debt service payments	MM	121.91%	National Indicator - Annual target							
				% variance in total budget expenditure (i.t.o. cashflow projections)	R-value budget spent / R-value budget	MM		10%	10%	10%	10%	10%			
				% variance in revenue received (i.t.o. cashflow projections)	R-value revenue received / R-value projected revenue	MM		10%	10%	10%	10%	10%			
				Percentage Capital budget actually spent on capital projects identified for financial year i.t.o. IDP (TAS)	R-value capital budget spent on capital projects identified in IDP / R-value capital budget for capital projects in IDP	MM		100%	n/a	50%	n/a	100%			

STRATEGIC PERFORMANCE INDICATORS AND TARGETS													
Vote Number	Strategic Objective	Programme	Programme Owner	Strategic Indicator	Description of Indicator	Owner	Baseline	Target June 2011	Projected Target end Sept 2010	Projected Target end Dec 2010	Projected Target end Mar 2011	Projected Target end Jun 2011	
KPA 5: Good Governance and Public Participation													
6053	Good Governance and Organisational Excellence	Audit	MM	Unqualified audit report	Unqualified audit report	MM	Qualified	100%	n/a	100%	n/a	n/a	

INSTITUTIONAL KEY PERFORMANCE INDICATORS													
Vote	Strategic Objective	Programme	Programme Owner	Institutional KPI (S57)	Description of Indicator	KPI Owner	Baseline / Status	Target - June 2011	1st Qrter Target Sept 2010	2nd Qrter Target Dec 2010	3rd Qrter Target March 2011	4th Qrter Target June 2011	
KPA 1: Municipal Transformation and Organisational Development													
6151	Good Governance and Organisational Excellence	IDP	Strat Management	% compliance to IDP/Budget/PMS process plan	# outputs on process plan achieved / # outputs on process plan	SMLP	100%	100%	100%	100%	100%	100%	100%
				Draft IDP tabled to Council by 31 March	Achieved by due date	SMLP	100%	100%	n/a	n/a	100%	n/a	
6119		SDBIP	CFO	Financial information for inclusion in the SDBIP submitted to the Strategic Management Department 7 days after adoption of the budget	Financial information submitted by due date	CFO		n/a	n/a	n/a	100%	100%	
6155	Spatial planning, rural development and environmental management	Land Use Management and Town Administration	Tech	Relocation of informal settlements (TAS)	# informal settlements relocated / # informal settlements identified to be relocated	Tech		1	n/a	n/a	n/a	n/a	1
				% town administration complaints addressed	# town administration complaints addressed / # town administration complaints received	Tech		100%	100%	100%	100%	100%	100%
6053	Good governance and organisational excellence	Personnel Provisioning	MM	% appointments finalised within 30 days of interviews	# appointments finalised / # appointments	MM		100%	100%	100%	100%	100%	100%
6103				Summary of applications submitted to municipal manager 30 days after closure of applications	Summary submitted within timeframe	Corp		100%	100%	100%	100%	100%	100%
6053				% critical vacancies filled (TAS) (Posts to be identified)	# critical vacancies filled / # critical vacancies	MM		100%	n/a	n/a	n/a	n/a	100%

Vote	Strategic Objective	Programme	Programme Owner	Institutional KPI (S57)	Description of Indicator	KPI Owner	Baseline / Status	Target - June 2011	1st Qrter Target Sept 2010	2nd Qrter Target Dec 2010	3rd Qrter Target March 2011	4th Qrter Target June 2011	
6053	Good Governance and Organisational Excellence	OHS	Corporate	% of OHS committee recommendations implemented per directorate	# OHS committee recommendations implemented / # OHS committee recommendations	All		100%	100%	100%	100%	100%	
6103		Employment Equity		Employment Equity report submitted to LG SETA by end October	Achieved by due date	Corp		100%	n/a	100%	n/a	n/a	
		Labour Relations		# local labour forum meetings	Meetings and Agendas	Corp		12	3	6	9	12	
		Discipline		% disciplinary cases resolved within 3 months (exclude disputed cases)	# disciplinary cases resolved within 3 months (exclude disputed cases) / total # disciplinary cases reported as %	Corp		100%	100%	100%	100%	100%	
6053	Organisational Performance Management	MM		% SDBIP performance information completed within one week of end of quarter	Achieved by due date	All		100%	100%	100%	100%	100%	
				# quarterly audited performance reports submitted to Council by Mayor YTD	# audited performance reports submitted / # audited performance reports per quarter	MM		4	1	2	3	4	
		Employee Performance Management		% S57 staff with signed performance agreements	5 S57 staff with signed performance agreements / 5 S57 staff	MM		100%	100%	n/a	n/a	n/a	
				Newly appointed S57 manager signed performance agreement by end October		MM		100%	n/a	100%	n/a	n/a	
				# formal assessment (S57)	# formal assessments conducted / # planned formal assessments	MM		2	1	n/a	2	n/a	

Vote	Strategic Objective	Programme	Programme Owner	Institutional KPI (S57)	Description of Indicator	KPI Owner	Baseline / Status	Target - June 2011	1st Qrter Target Sept 2010	2nd Qrter Target Dec 2010	3rd Qrter Target March 2011	4th Qrter Target June 2011
				# informal performance reviews (S57)	# informal performance reviews conducted / # informal performance reviews planning	MM		2	n/a	1	n/a	2
6103	Improved Human Resources	Capacity building and Training	Corp	Skills development plan reviewed and submitted to LG SETA by end June	Achieved by due date	Corp		100%	n/a	n/a	n/a	n/a
				% of training courses attended per department in terms training needs identified in workplace skills plan per quarter	# training courses attended / # training courses in SDP per quarter	Corp		100%	100%	100%	100%	100%
				% Front Desk personnel trained in Bathos Pele principles (TAS)	# front desk personnel trained in Bathos Pele / # front desk personnel	Corp		100%	n/a	n/a	n/a	100%
				% councillors trained on new legislation (TAS)	# councillors trained in new legislation / # councillors	Corp		100%	n/a	n/a	n/a	100%
				% employees trained as per WSP (TAS)	# employees trained / # employees identified to be trained in WSP	Corp		100%	n/a	n/a	n/a	100%

Vote	Strategic Objective	Programme	Programme Owner	Institutional KPI (S57)	Description of Indicator	KPI Owner	Baseline / Status	Target - June 2011	1st Qrter Target Sept 2010	2nd Qrter Target Dec 2010	3rd Qrter Target March 2011	4th Qrter Target June 2011
KPA 2: Basic Service Delivery												
6053	Improved Quality of Life	HIV/Aids Programme	Com Serv	% HIV/Aids Budget spent	R-value budget spent / R-value budget	Com Serv		100%	n/a	50%	n/a	100%
				# of budgeted HIV/Aids programmes implemented YTD	R-value budgeted programmes implemented / R-value budgeted programmes	Com Serv		5	n/a	4	n/a	5
				% functionality of local Aids Council	Planned meetings, agendas and minutes	Com Serv		100%	100%	100%	100%	100%
6401		Sports and Recreation		% local Sports, Arts and Culture events implemented per quarter as per programme	# local Sports, Arts and Culture event per programme implemented / # Sports, Arts and Culture programmes to be implemented per quarter	Com Serv		100%	100%	100%	100%	100%
6251		Libraries		% complaints and queries on libraries addressed	# complaints address / # complaints received	Com Serv		100%	100%	100%	100%	100%
6053	Improved Quality of Life	Youth Development		% Budgeted Youth programmes implemented per quarter	# Budgeted Youth programmes implemented / # budgeted youth programmes	Com Serv		100%	100%	100%	100%	100%
				% functionality of local youth council	Agendas, meetings, minutes	Com Serv		100%	100%	100%	100%	100%
		Gender development and mainstreaming		% Budgeted Local Gender programmes implemented per quarter	# Budgeted local gender programmes implemented / # budgeted gender programmes	Com Serv		100%	100%	100%	100%	100%
				% functionality of local gender forum	Agendas, meetings, minutes	Com Serv		100%	100%	100%	100%	100%

Vote	Strategic Objective	Programme	Programme Owner	Institutional KPI (S57)	Description of Indicator	KPI Owner	Baseline / Status	Target - June 2011	1st Qrter Target Sept 2010	2nd Qrter Target Dec 2010	3rd Qrter Target March 2011	4th Qrter Target June 2011	
6053	Improved Quality of Life	Disability development	Com Serv	% Budgeted Disability programmes implemented per quarter		Com Serv		100%	100%	100%	100%	100%	
				% functionality of local disability forum	# budgeted disability programmes implemented / # budgeted disability programmes identified per quarter	Com Serv		100%	100%	100%	100%	100%	
		Traffic and Licensing		% Compliance to K53 system to maintain B Grade	Measured against compliance checklist	Com Serv		100%	100%	100%	100%	100%	
				% Compliance of SABS code (O26, O219) for road worthy testing to upgrade to A Grade	Measured against compliance checklist	Com Serv		100%	100%	100%	100%	100%	
		Environmental management		# of environmental and resource management plans in place	# environmental and resource management plans in place / # environmental and resource management plans identified	Com Serv	0	1	n/a	1	n/a	n/a	
				% disaster preventative measures implemented per risk area	# disaster preventative measures implemented / # disaster preventative measures identified	Com Serv		100%	100%	100%	100%	100%	
6353		Disaster Management		% Disaster incidents reacted within 1 Hour of reporting	# disaster incidents reacted to within 1 hour / # disaster incidents reported	Com Serv		100%	100%	100%	100%	100%	
				% applications for indigent support verified	# applications received / # applications verified as %	Tech		100%	100%	100%	100%	100%	
6055	Improved Quality of Life	Indigent Management	Technical	Update of indigent register by 31 March	Achieved by due date	Tech		100%	n/a	n/a	100%	100%	

Vote	Strategic Objective	Programme	Programme Owner	Institutional KPI (S57)	Description of Indicator	KPI Owner	Baseline / Status	Target - June 2011	1st Qrter Target Sept 2010	2nd Qrter Target Dec 2010	3rd Qrter Target March 2011	4th Qrter Target June 2011
6055	Sustainable services and infrastructure development	Accessible services: Water and Sanitation Services	MM	% quarterly liaison with MDM on review of powers and functions of water services provider(TAS)	# liaison conducted / # liaison planned per quarter	MM		100%	100%	100%	100%	100%
				% quarterly liaison with DWAF and MDM to complete WWTP at Giyani (TAS)	# liaison conducted / # liaison planned per quarter	MM		100%	100%	100%	100%	100%
6707		Accessible services: Electrification	Tech / MDM / Eskom	# households with access to electricity	# households with access to electricity / # of households	Tech	38532 / 55869	40332	38532	40332	40332	40332
6501		Basic Services: Waste Management	Com Serv	# households with access to solid waste removal	# households with access to solid waste removal / # of households	Com Serv	3426 / 55896	5000 / 55896	5000 / 55896	5000 / 55896	5000 / 55896	5000 / 55896
				% compliance to waste management plan	Achievement against waste management plan	Com Serv		100%	100%	100%	100%	100%
6155		Building Control	Tech	% building plans approved within 14 working days from receipt of building plan	# building plans approved within 14 days / # building plans received	Tech		100%	100%	100%	100%	100%
6601		Maintenance and Upgrading: Roads and storm water		Km roads upgraded to gravel (TAS)	Km roads upgraded / Km roads planned to upgrade	Tech		3	n/a	n/a	n/a	3
		Km roads upgraded to tar (TAS)		Km roads upgraded / Km roads planned to upgrade	Tech		5.6	n/a	n/a	n/a	5.6	
		Km streets upgraded		Km street rehabilitated / Km streets planned for rehabilitation	Tech		2.5	n/a	n/a	n/a	2.5	
6053	Project Management	MM		% of projects achieving milestones within timeframes determined in the SDBIP	Measured against targeted achievement in SDBIP	MM		100%	100%	100%	100%	100%

Vote	Strategic Objective	Programme	Programme Owner	Institutional KPI (S57)	Description of Indicator	KPI Owner	Baseline / Status	Target - June 2011	1st Qrter Target Sept 2010	2nd Qrter Target Dec 2010	3rd Qrter Target March 2011	4th Qrter Target June 2011
6053	Sustainable services and infrastructure development	Project Management	MM	% projects implemented within SDBIP budget projections	Measured against budget projections in SDBIP	MM		100%	100%	100%	100%	100%
				% of projects (SDBIP operational and capital) complying to tender specifications and standards	Measured against tender specifications and standards	MM		100%	100%	100%	100%	100%
KPA 3: Local Economic Development												
6153	Promote economic growth and reduce unemployment	Local Economic Development	SMLP	Ha land acquired for development (TAS)	Ha land acquired / ha land identified	Tech		900ha	n/a	n/a	n/a	900ha
				# marketing initiatives undertaken YTD	# marketing initiatives undertaken / # marketing initiatives identified	SMLP	4	4	1	2	3	4
				# strategic economic partnerships established YTD	# strategic economic partnerships established / # strategic economic partnership identified	SMLP		16	4	8	12	16
KPA 4: Financial Viability and Management												
6119	Become financially viable	Budget and reporting	CFO	% compliance to IDP/Budget/PMS process plan	# outputs on process plan achieved / # outputs on process plan	CFO		100%	100%	100%	100%	100%
				Draft budget tabled to Council by 31 March	Achievement as per timeframe	CFO		n/a	n/a	n/a	100%	n/a
				Financial Statements submitted to AG by 30 August	Submitted as per due data	CFO		100%	100%	n/a	n/a	n/a
				% monthly cash reconciliation report submitted timely	Monthly reconciliation reports submitted within timeframe	CFO		100%	100%	100%	100%	100%
6151				MFMA S46 annual reports submitted to Council by end January	Report submitted within timeframe	MM		n/a	n/a	100%	n/a	

Vote	Strategic Objective	Programme	Programme Owner	Institutional KPI (S57)	Description of Indicator	KPI Owner	Baseline / Status	Target - June 2011	1st Qrter Target Sept 2010	2nd Qrter Target Dec 2010	3rd Qrter Target March 2011	4th Qrter Target June 2011	
6119	Become financially viable	Budget and reporting	CFO	% financial statements submitted to SMLP department by 31 August	Financial statements submitted within timeframe	CFO		100%	100%	n/a	n/a	n/a	
				% compliance to reporting timetable/ legislative deadlines (TAS)	Outputs on reporting timetable adhered to / outputs on reporting timetable	CFO		100%	100%	100%	100%	100%	
		Revenue Management		R-value collection from billings / R-value billed as %	R-value collection from billings / R-value billed as %	CFO	40%	70%	100%	100%	100%	100%	
				% variance on expenditure on capital works plan	R-value actual expenditure / R-value planned expenditure	All		10%	10%	10%	10%	10%	
		Expenditure Management		% operational budget variance per directorate	R-value actual expenditure / R-value planned expenditure	All		10%	10%	10%	10%	10%	
				% MIG expenditure	R-value MIG spent / R-value MIG	Tech		100%	25%	50%	75%	100%	
				Personnel costs as % of personnel cost budget	R-value personnel cost spent / R-value personnel budget	CFO		25%	50%	75%	100%	100%	
				% overtime spent not budgeted for	R-value overtime spent not budgeted for / R-value budgeted overtime	All		10%	10%	10%	10%	10%	
				% maintenance budget spent (R-value budget spent allocated for maintenance / R-value maintenance budget) (TAS)	R-value maintenance budget spent / R-value maintenance budget (Increase repairs and maintenance budget with 20% (TAS))	Tech		100%	n/a	50%	75%	100%	
6113	Become financially viable	Supply Chain		Supply chain management policies reviewed by 30 Sept	Policies reviewed by timeframe (% functional supply chain unit (TAS))	CFO		100%	100%	n/a	n/a	100%	

Vote	Strategic Objective	Programme	Programme Owner	Institutional KPI (S57)	Description of Indicator	KPI Owner	Baseline / Status	Target - June 2011	1st Qrter Target Sept 2010	2nd Qrter Target Dec 2010	3rd Qrter Target March 2011	4th Qrter Target June 2011
6113	Become financially viable	Supply Chain	CFO	% procurement of goods and services from locally owned enterprises	R-value procurement of goods and services from locally owned enterprises / R-value procurement of goods	CFO		20%	20%	20%	20%	20%
				% variance from asset register (# assets verified / # assets on register)	# assets verified / # assets on register	CFO		10%	10%	10%	10%	10%
				% new assets insured within 1 month of acquisition	# new assets insured / # new assets	CFO		100%	100%	100%	100%	100%
6109		Fleet Management	Corp	Compliance to service intervals of fleet vehicles (# times vehicles were serviced within service intervals / # vehicles serviced)	# times vehicles were serviced within service intervals / # vehicles serviced	Corp		100%	100%	100%	100%	100%
KPA 5: Good Governance and Public Participation												
6607	Good governance and organisational excellence	Forums	Com Serv	# of transport forum meetings held p.a. (YTD)	# meetings held / # meetings planned	Com Serv		4	1	2	3	4
6153			SMLP	% functionality of LED Forum	# meetings held / # meetings planned	SMLP		100%	100%	100%	100%	100%
			% functionality of Tourism Forum	# meetings held / # meetings planned	SMLP		100%	100%	100%	100%	100%	
6153	Good governance and organisational excellence	Forums	SMLP	% functionality of Agriculture Forum	# meetings held / # meetings planned	SMLP		100%	100%	100%	100%	100%
6153	Good governance and organisational excellence	Forums	SMLP	% functionality of Mining Forum	# meetings held / # meetings planned	SMLP		100%	100%	100%	100%	100%
6151	Good governance and organisational excellence	Rep Forum Meetings		% functionality of IDP Rep Forum	# meetings held / # meetings planned	SMLP		100%	100%	100%	100%	100%
6119	Good governance and organisational excellence		CFO	% functionality of Budget Rep Forum	# meetings held / # meetings planned	CFO		100%	100%	100%	100%	100%

Vote	Strategic Objective	Programme	Programme Owner	Institutional KPI (S57)	Description of Indicator	KPI Owner	Baseline / Status	Target - June 2011	1st Qrter Target Sept 2010	2nd Qrter Target Dec 2010	3rd Qrter Target March 2011	4th Qrter Target June 2011
6053	Good governance and organisational excellence	IGR	MM	% attendance of District IGR Forum	# District IGR Forum meetings attended / # District IGR Forum meetings invitations received	All		100%	100%	100%	100%	100%
6151				% IGR Resolutions Implemented	# resolutions implemented / # resolutions	All		100%	100%	100%	100%	100%
6053			Strat Management	% functionality of Technical Committee Cluster (TAS)	# meetings held / # meetings planned	SMLP		100%	100%	100%	100%	100%
6119				% Technical Committee resolutions implemented	# resolutions implemented / # resolutions	All		100%	100%	100%	100%	100%
6055		Portfolio Committees	CFO	% Budget and Treasury Portfolio Committee recommendations referred Management	# recommendations referred / # recommendations	CFO		100%	100%	100%	100%	100%
6055				% Water and Sanitation Portfolio Committee recommendations referred to Management	# recommendations referred / # recommendations	Tech		100%	100%	100%	100%	100%
			Tech	%Public Works and Roads Portfolio Committee recommendations referred to Management	# recommendations referred / # recommendations	Tech		100%	100%	100%	100%	100%
				% Energy Portfolio Committee recommendations referred to Management	# recommendations referred / # recommendations	Tech		100%	100%	100%	100%	100%

Vote	Strategic Objective	Programme	Programme Owner	Institutional KPI (S57)	Description of Indicator	KPI Owner	Baseline / Status	Target - June 2011	1st Qrter Target Sept 2010	2nd Qrter Target Dec 2010	3rd Qrter Target March 2011	4th Qrter Target June 2011
6501	Good governance and organisational excellence	Portfolio Committees	Com Serv	% Social Services Portfolio Committee recommendations referred to Management	# recommendations referred / # recommendations	Com Serv		100%	100%	100%	100%	100%
6055			Tech	% Agriculture and Housing Portfolio Committee recommendations referred to Management	# recommendations referred / # recommendations	Tech		100%	100%	100%	100%	100%
6103			Corporate	% Governance and Administration Portfolio Committee recommendations referred to Management	# recommendations referred / # recommendations	Corp		100%	100%	100%	100%	100%
6151			Strat Management	% Strategic Management, LED and Planning Portfolio Committee recommendations referred to Exco	# recommendations referred / # recommendations	SMLP		100%	100%	100%	100%	100%
6051			Corporate	% portfolio committee recommendations referred to Exco	# recommendations referred / # recommendations	Corp		100%	100%	100%	100%	100%
6053	Izimbizo / Public Participation	MM	# Izimbizo held		MM		10	3	3	2	2	
			% of issues raised during the Local Izimbizo resolved	# issues resolved / # issues raised	MM		100%	n/a	n/a	n/a	100%	
			% of issues raised during the Provincial Izimbizo resolved	# issues resolved / # issues raised	MM		100%	n/a	n/a	n/a	100%	

Vote	Strategic Objective	Programme	Programme Owner	Institutional KPI (S57)	Description of Indicator	KPI Owner	Baseline / Status	Target - June 2011	1st Qrter Target Sept 2010	2nd Qrter Target Dec 2010	3rd Qrter Target March 2011	4th Qrter Target June 2011
6053	Good governance and organisational excellence	Izimbizo / Public Participation	MM	% of issues raised during the National Izimbizo resolved	# issues resolved / # issues raised	MM		100%	n/a	n/a	n/a	100%
6051		Public Participation and Ward Committees	Corporate	Public participation on Public Participation Policy conducted in all wards b end December (TAS)	# wards visited / # wards by due date	Corp		100%		100%	n/a	n/a
6053		Service Standards		Service standard for department developed and submitted to management by 31 March	Achievement by due date	All		100%	n/a	n/a	100%	100%
		Customer Relations Management		Complaints management system established by end June	Complaints management system established within timeframe	MM		100%	n/a	n/a	n/a	100%
6053				% complaints acknowledged within 14 days of receipt	# complaints acknowledged within 14 working days of receipt / # complaints received as %	MM		100%	100%	100%	100%	100%
		Customer Relations Management		% complaints referred to relevant department	# complaints referred / # complaints received	MM		100%	100%	100%	100%	100%
6103		Customer Relations Management		% complaints attended to within seven days of receipt	# complaints attended to / # complaints received	All		100%	100%	100%	100%	100%
6053		Traditional Leaders		Traditional leaders taking part in Council	# traditional leaders taking part in council / # traditional leaders	MM		100%	100%	100%	100%	100%
		Auditing		% issues raised and addressed during the last AG report	# audit queries addressed / # audit queries	MM		100%	n/a	n/a	80%	100%

Vote	Strategic Objective	Programme	Programme Owner	Institutional KPI (S57)	Description of Indicator	KPI Owner	Baseline / Status	Target - June 2011	1st Qrter Target Sept 2010	2nd Qrter Target Dec 2010	3rd Qrter Target March 2011	4th Qrter Target June 2011
6053	Good governance and organisational excellence	Auditing	MM	% audit queries addressed in terms of audit action plan	# audit queries addressed / # audit queries	All		100%	100%	100%	100%	100%
		Internal auditing		% internal audit programme implemented i.t.o. internal audit plan	Outputs in internal audit plan implemented / outputs in internal audit plan	MM		100%	100%	100%	100%	100%
				% internal audit queries resolved within 30 days from issuing of internal audit report per department	# internal audit queries addressed within 30 days / # internal audit queries	All		100%	100%	100%	100%	100%
		Risk Management		# risks addressed / # risks identified during risk assessment as %	# risks addressed / # risks identified during risk assessment as %	MM		100%	n/a	n/a	n/a	100%
		Fraud and anti-corruption		# of cases reported / % of cases successfully dealt with	# of cases reported / % of cases successfully dealt with	MM		100%	100%	100%	100%	100%
		Council Management	MM	% functionality of Executive Committee	Quarterly meetings and minutes	MM		100%	100%	100%	100%	100%
			Corp	% council meetings according to annual programme	Quarterly meetings and minutes (August, October, March, May)	Corp		100%	100%	100%	100%	100%
		Steering Committees	SMLP	% functionality of IDP Steering Committee	Scheduled meetings and minutes	SMLP		100%	100%	100%	100%	100%
			CFO	% functionality of Budget Steering Committee	Scheduled meetings and minutes	CFO		100%	100%	100%	100%	100%
		Resolutions implementation	MM	% Council resolutions implemented within specified timeframe	# council resolutions implemented within timeframe / # council resolutions taken	All		100%	100%	100%	100%	100%

Vote	Strategic Objective	Programme	Programme Owner	Institutional KPI (S57)	Description of Indicator	KPI Owner	Baseline / Status	Target - June 2011	1st Qrter Target Sept 2010	2nd Qrter Target Dec 2010	3rd Qrter Target March 2011	4th Qrter Target June 2011
6053	Good governance and organisational excellence	Resolutions implementation	MM	% Exco decisions implemented within specified timeframe	# Exco decisions implemented within timeframe / # Exco decisions	All		100%	100%	100%	100%	100%
6109		Legal Services	Corporate	% successful cases litigated	# successful cases / # cases	MM		100%	100%	100%	100%	100%
				% departments informed of expiration of contracts six months in advance	# departments informed of contracts that expire within six months / # contracts that expire within six months	Corp		100%	100%	100%	100%	100%
				% managers and line managers workshopped on Disciplinary Code	% managers and line managers workshopped on Disciplinary Code / # managers and line managers	Corp		100%	n/a	100%	n/a	n/a
		Administrative Services		% mail received processed daily	Mail received processed daily / Mail received not processed daily	Corp		100%	100%	100%	100%	100%
			Corporate	Monthly telephone bill analysed and reported to management	Telephone bill analysed and submitted to management	Corp		100%	100%	100%	100%	100%
				% office accommodation needs addressed	Office accommodation needs addressed / office accommodation needs identified	Corp		100%	n/a	n/a	n/a	100%
6105	Information Technology	CFO		% qualifying employees with access to IT	# qualifying employees with access to IT / # qualifying employees	CFO		100%	100%	100%	100%	100%

Approval of
Mayor

Signature

Date